

## BIOGRAPHY

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### **Thomas Reynaert** **Managing Director, Airlines for Europe A4E**

Since March 2016, Thomas Reynaert is Managing Director of Airlines for Europe (A4E), Europe's largest EU airline association which was launched in January 2016, founded by Air France KLM, easyJet, International Airlines Group (IAG), Lufthansa Group and Ryanair.

Prior to joining A4E, as President of the United Technologies (UTC) International Operations (Europe) he led the government relations activities for Europe on behalf of UTC during 2008–2015. During this time, he was responsible for providing counsel to the corporation and its business units on EU rulemaking and policy, as well as articulating the company's point of view and business interests to decision makers in the EU institutions and national governments. He also maintained top-level contacts for the corporation and assisted the leaders of UTC's European businesses in building relationships with decision makers in the EU.

Prior to joining UTC, Thomas led the government relations and regulatory affairs team for Nortel Networks in Europe, Middle East and Africa (EMEA), beginning in 2000. Before that, he was director of EU public affairs for Lucent Technologies (today: 'Alcatel-Lucent'). Earlier positions include business development manager at the European Private Equity and Venture Capital Association and external relations consultant at the European Commission.

Between November 2008 and May 2014 Thomas served as a member of the Supervisory Board of the UTC Company OTIS Management GmbH (Germany). During 2011-2015 Thomas was Chair of AmCham

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EU's Security and Defense Committee. He represented UTC at the European Executive Council (EEC) since 2010.

In 2014 he became a member of the Strategy Advisory Board of the Buildings Performance Institute Europe (BPIE) and of the European Advisory Committee of the Public Affairs Council (PAC). In September 2015 he was appointed a Member of the Executive Committee of the European Centre for Public Affairs (ECPA).